| $\begin{aligned} & 2016 \\ & \text { Rank } \end{aligned}$ | $\begin{aligned} & 2015 \\ & \text { Rank } \end{aligned}$ | HR Executive | Title | Company Name | HR Total | HR Exec. Pay as a \% of CEO Pay | Salary | Bonus | $\begin{gathered} \text { NEIP } \\ \text { Payouts } \end{gathered}$ | Stock Awards | Option Awards | Other** | Total Employees | Revenue (\$MM) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 |  | Fiona Laird * | exec. v.p., chief HR \& comm. officer | Newell Brands Inc. | \$7,945,685 | n/a | \$410,764 | \$750,000 | \$589,857 | \$6,195,064 | \$- | \$58,567 | 53,400 | \$13,264 |
| 2 | 2 | Tracy Keogh | chief HR officer | HP Inc. | \$6,988,270 | 25\% | \$600,023 | \$- | \$710,182 | \$4,180,454 | \$1,497,611 | \$38,920 | 49,000 | \$48,238 |
| 3 | 6 | Philippe Krakowsky | exec. v.p. \& chief strategy \& talent officer | Interpublic Group of Cos. Inc. | \$6,404,937 | 36\% | \$1,000,000 | n/a | \$2,867,488 | \$2,537,449 | \$- | \$86,737 | 49,800 | \$7,847 |
| 4 | 25 | Adam Kokas | exec. v.p., general counsel, secretary \& chief HR officer | Atlas Air Worldwide Holdings Inc. | \$6,168,996 | 48\% | \$537,021 | \$- | \$4,363,036 | \$1,268,939 | \$- | \$158,273 | 2,646 | \$1,840 |
| 5 | 13 | Anthony Ambrosio | sr. exec. v.p., chief admin. officer \& chief HR officer | CBS Corp. | \$4,914,386 | 7\% | \$964,423 | \$2,200,000 | n/a | \$1,049,965 | \$699,998 | \$137,311 | 15,550 | \$13,166 |
| 6 |  | Steven Mizell | exec. . v.p. \& chief HR officer | Monsanto Co. | \$4,877,110 | 48\% | \$580,791 | \$96,000 | \$- | \$3,760,082 | \$440,237 | \$94,102 | 20,800 | \$13,502 |
| 7 |  | Mary Parker | exec. v.p. \& chief $H$ R officer | Walt Disney Co. | \$4,841,559 | 12\% | \$826,385 | n/a | \$1,815,000 | \$1,320,122 | \$880,052 | \$51,060 | 195,000 | \$55,632 |
| 8 | 11 | Jonathan Ferrando $\dagger$ | general counsel \& exec. v.p., corp. development \& HR | Autonation Inc. | \$3,963,810 | 36\% | \$747,917 | \$- | \$607,275 | \$- | \$2,608,618 | \$43,212 | 26,000 | \$21,609 |
| 9 | 12 | Jorge Figueredo | exec. v.p., HR | McKesson Corp. | \$3,900,196 | 20\% | \$708,167 | \$- | \$1,203,861 | \$994,166 | \$994,002 | \$83,912 | 51,000 | \$198,533 |
| 10 | 4 | John Lucas | sr.v.p., global HR \& chief HR officer | Goodyear Tire \& Rubber Co. | \$3,857,656 | 24\% | \$547,333 | \$470,000 | \$1,064,613 | \$1,316,718 | \$458,992 | \$29,092 | 66,000 | \$15,158 |
| 11 | 16 | David Johst | corp. exec. v.p., HR, general counsel, chief admin. officer \& corp. secretary | Charles River Laboratories International Inc. | \$3,765,277 | 36\% | \$607,257 | n/a | \$654,263 | \$2,020,101 | \$483,656 | \$798,988 | 11,000 | \$1,681 |
| 12 | 5 | Michael Mack $\dagger$ | group pres., John Deere Financial Services, global HR \& public affairs | Deere \& $\mathrm{Co}^{\text {c }}$ | \$3,695,772 | 24\% | \$696,118 | n/a | \$1,363,662 | \$1,14,096 | \$521,896 | \$186,066 | 56,767 | \$26,644 |
| 13 |  | William Robinson | exec. v.p. \& chief HR officer | Sabre Corp. | \$3,623,474 | 53\% | \$472,154 | \$- | \$226,332 | \$2,615,070 | \$309,918 | \$23,991 | 10,000 | \$3,373 |
| 14 | ${ }^{23}$ | Angela Lalor | sr. v.p., HR | Danaher Corp. | \$3,581,988 | 29\% | \$603,986 | \$300,000 | \$1,013,851 | \$867,250 | \$796,901 | \$91,318 | 62,000 | \$16,882 |
| 15 |  | Jennifer Weber * | chief HR officer | Lowes Cos. Inc. | \$3,263,093 | n/a | \$500,930 | \$- | \$364,231 | \$1,653,963 | \$743,969 | \$26,384 | 190,000 | \$65,017 |
| 16 | 27 | Lynn McKee | exec. v.p., HR | Aramark | \$3,028,514 | 18\% | \$679,804 | \$- | \$748,700 | \$960,008 | \$640,002 | \$74,888 | 168,000 | \$14,416 |
| 17 |  | Karen Keegans * | sr. v.p. \& chief HR officer | Pentair Plc | \$2,852,985 | n/a | \$262,500 | \$390,000 | \$200,550 | \$1,700,055 | \$299,880 | \$269,885 | 26,000 | \$4,890 |
| 18 | 46 | Timothy Huval | sr. v.p. \& chief HR officer | Humana Inc. | \$2,733,355 | 23\% | \$573,453 | \$- | \$610,727 | \$774,923 | \$774,252 | \$87,704 | 50,000 | \$54,379 |
| 19 |  | Jolanta Bott | exec. .v.p., operations \& HR | Paramount Group Inc. | \$2,728,571 | 26\% | \$475,000 | \$203,571 | \$550,000 | \$1,500,000 | \$- | \$39,933 | 334 | \$683 |
| 20 | 49 | Candace Krol $\dagger$ | sr. v.p. \& chief HR officer | Public Storage | \$2,626,000 | 23\% | \$475,000 | \$- | \$750,000 | \$1,401,000 | \$- | \$10,600 | 5,500 | \$2,561 |
| 21 | 33 | James Ellinghausen | exec. v.p., HR | Pultegroup Inc. | \$2,488,845 | n/a | \$546,154 | \$- | \$542,685 | \$1,400,006 | \$- | \$13,568 | 4,623 | \$7,668 |
| 22 |  | Craig Pintoff | sr. v.p., general counsel \& HR | United Rentals Inc. | \$2,472,531 | 21\% | \$473,046 | \$- | \$364,794 | \$1,634,691 | \$- | \$3,000 | 12,500 | \$5,762 |
| 23 |  | Lisa Pauley | sr. v.p., HR \& admin. | Ball Corp. | \$2,447,581 | 23\% | \$464,443 | \$- | \$659,730 | \$1,065,388 | \$258,020 | \$43,042 | 18,450 | \$9,061 |
| 24 |  | Paulette Alviti | sr. v.p. \& chief HR officer | Foot Locker Inc. | \$2,432,633 | 31\% | \$486,250 | n/a | \$445,705 | \$1,275,673 | \$225,005 | \$178,857 | 15,761 | \$7,766 |
| 25 |  | John Simon | exec. v.p., corp. services \& HR | PGQE Corp. | \$2,432,340 | 23\% | \$512,500 | \$- | \$419,738 | \$1,500,102 | \$- | \$61,499 | 24,000 | \$17,666 |
| 26 | 35 | Marcia Avedon | s. . .p., HR, comm. \& corp. affairs | Ingersoll-Rand Plc | \$2,422,446 | 18\% | \$593,750 | \$- | \$600,158 | \$940,470 | \$288,068 | \$101,691 | 45,000 | \$13,509 |
| 27 |  | Michael Allison | exec. v.p. \& chief people officer | Office Depot Inc. | \$2,422,132 | 21\% | \$539,423 | \$- | \$416,704 | \$1,466,005 | \$- | \$36,850 | 38,000 | \$11,021 |
| 28 | 21 | Thomas Meek | sr. v.p., general counsel, HR, secretary, chief compliance officer \& former interim co-chief exec. offic | Minerals Technologies Inc. | \$2,402,991 | n/a | \$486,150 | \$150,000 | \$1,063,638 | \$428,218 | \$274,985 | \$90,415 | 3,583 | \$1,638 |
| 29 |  | Jack Roddy * | chief $\mathrm{HR} \&$ culture officer | Seaworld Entertainment Inc. | \$2,391,180 | n/a | \$224,538 | \$100,000 | \$- | \$1,966,644 | \$99,998 | \$71,151 | 5,000 | \$1,344 |
| 30 | 41 | Samuel Walker | chief people \& legal officer \& secretary | Molson Coors Brewing Co. | \$2,363,317 | 33\% | \$655,400 | \$- | \$525,959 | \$941,515 | \$240,443 | \$139,705 | 17,400 | \$4,885 |
| 31 |  | Jenny Brandemuehl | chief people officer | Chegg Inc. | \$2,337,833 | 36\% | \$338,333 | n/a | n/a | \$1,999,500 | \$- | \$6,000 | 766 | \$254 |
| 32 | 36 | Mara Swan | exec. v.p., global strategy \& talent | Manpowergroup Inc. | \$2,282,810 | 21\% | \$560,000 | \$- | \$522,648 | \$960,145 | \$240,017 | \$83,271 | 28,000 | \$19,654 |
| 33 |  | Matthew Jagoda * $\dagger$ | chief people officer | Shutterstock Inc. | \$2,277,692 | n/a | \$245,192 | \$75,000 | \$120,000 | \$1,147,500 | \$690,000 | \$242 | 858 | \$494 |
| 34 |  | Dermot O'Brien | chief HR officer | Automatic Data Processing Inc. | \$2,274,291 | 27\% | \$520,000 | \$- | \$440,500 | \$1,081,293 | \$232,498 | \$36,689 | 57,000 | \$11,668 |
| 35 |  | Michael Schlonsky | exec. . .p., HR \& store operations | Big Lots Inc. | \$2,266,672 | 24\% | \$481,931 | \$- | \$504,790 | \$1,279,951 | \$- | \$116,861 | 11,200 | \$5,200 |
| 36 |  | Ryan Stafford | exec. v.p., chief legal \& HR officer \& corp. secretary | Littelfuse Inc. | \$2,183,957 | 53\% | \$421,034 | \$150 | \$472,500 | \$1,010,128 | \$280,145 | \$58,252 | 10,000 | \$1,056 |
| 37 |  | Gregory Giangrande | exec. v.p., chief HR \& comm. officer | Time Inc. | \$2,174,505 | n/a | \$677,404 | \$180,000 | \$574,206 | \$542,897 | \$199,998 | \$25,000 | 7,450 | \$3,076 |
| 38 |  | Daniel Sessa | exec. v.p. \& chief HR officer | Lennox International Inc. | \$2,127,352 | 25\% | \$476,250 | n/a | \$644,614 | \$807,550 | \$198,938 | \$46,186 | 10,600 | \$3,642 |
| 39 |  | Gretchen Zech | sr. .v.p., global HR | Arrow Electronics Inc. | \$2,112,351 | 25\% | \$455,000 | \$- | \$467,422 | \$1,017,433 | \$172,496 | \$14,481 | 18,700 | \$23,825 |
| 40 |  | Daniel Smith | sr. v.p., organization \& admin. | Owens Corning | \$2,095,763 | 24\% | \$527,500 | \$- | \$531,458 | \$1,036,805 | \$- | \$53,256 | 16,000 | \$5,677 |
| 41 |  | John Fletcher | exec. v.p., chief HR officer \& general counsel | Windstream Holdings Inc. | \$2,074,643 | 48\% | \$515,000 | n/a | \$364,620 | \$1,195,023 | \$- | \$40,691 | 11,870 | \$5,387 |
| 42 |  | Christabel Lo | chief people officer | Yum China Holdings Inc. | \$1,975,550 | 21\% | \$368,425 | \$- | \$459,200 | \$649,489 | \$498,436 | \$1,882,335 | 420,000 | \$6,752 |
| 43 |  | Bradley Thomas | exec. v.p., HR \& organizational development | Insulet Corp. | \$1,958,000 | 33\% | \$340,000 | n/a | \$408,000 | \$500,000 | \$710,000 | \$46,172 | 640 | \$367 |
| 44 |  | Anup Banerjee | sr. v.p., HR \& chief development officer | Snap-On Inc. | \$1,950,055 | 22\% | \$424,101 | \$- | \$400,000 | \$511,954 | \$614,000 | \$52,285 | 12,100 | \$3,430 |
| 45 | 45 | Anne Hill | sr. v.p. \& chief HR officer | Avery Dennison Corp. | \$1,931,533 | 20\% | \$512,787 | \$- | \$455,596 | \$963,150 | \$- | \$131,318 | 25,000 | \$6,087 |
| 46 |  | Holly Paul | chief HR officer | FTI Consulting Inc. | \$1,922,273 | 32\% | \$465,769 | \$- | \$618,422 | \$713,085 | \$124,997 | \$10,690 | 4,718 | \$1,810 |
| 47 |  | John Donnan | exec. .v.p., legal, compliance \& HR | Kaiser Aluminum Corp. | \$1,898,012 | 33\% | \$415,950 | n/a | \$604,841 | \$877,221 | \$- | \$125,188 | 2,760 | \$1,331 |
| 48 |  | Peter Alonso | chief talent officer | Kforce Inc. | \$1,877,501 | 44\% | \$375,000 | \$- | \$75,000 | \$1,427,501 | \$- | \$48,420 | 2,800 | \$1,320 |
| 49 |  | Piyush Mehta | sr. v.p. \& chief HR officer | Genpact Ltd. | \$1,862,589 | 67\% | \$285,672 | \$- | \$153,440 | \$802,157 | \$621,320 | \$393 | 75,000 | \$2,571 |
| 50 |  | MaryAnn Miller | sr. v.p., chief HR officer \& . corp. marketing \& comm | Avnet Inc. | \$1,860,701 | 27\% | \$540,000 | \$- | \$332,759 | \$752,719 | \$235,223 | \$26,871 | 17,700 | \$26,219 |
| **THIS VALUE IS EXCLUDED FROM HR TOTAL <br> SYMBOLS ASSOCIATED WITHTHE EXECUTIVE NAMES: * - NEW EXECUTIVE; <br> $\dagger$ - FORMER EXECUTIVE AS OFTHE MOST RECENTLY FILED PROXY STATEMENT. |  |  |  |  |  |  |  |  | SOURCE: COMPENSATION DATA PROVIIED BY EQULLAR IINC. (WWW.EQUILAR.Com) |  |  |  |  |  |

